



Agenda

- **Who we are and what we do**
- **National Performance**
- **Regional Performance**
- **Projections**

The Center of the
Lodging Industry Benchmarking Universe:
Hendersonville, TN



STR – Who we are

- Founded 1985 as an Independent Research Firm
- The recognized leader in hotel performance benchmarking
- We provide 100% Market Penetration
- Impartial, timely, confidential

We are also...



www.strglobal.com



www.rrcinfo.com

STR – What we do

- We collect (data, lots and lots of data)
 - Rooms Available (Supply)
 - Rooms Sold (Demand)
 - Rooms Revenue
- We produce reports that show:
 - Occupancy, ADR (Average Daily Rate), RevPAR (Revenue per Available Room)
 - For total country, states, counties, MSAs, cities, and competitive sets
 - Segmented by Price, Scale, Location, Size and Amenities
 - Group, Contract, and Transient Business

We Also Track:

- Lodging Census Properties
- Lodging Development Pipeline
- Annual HOST Study (P&L info)

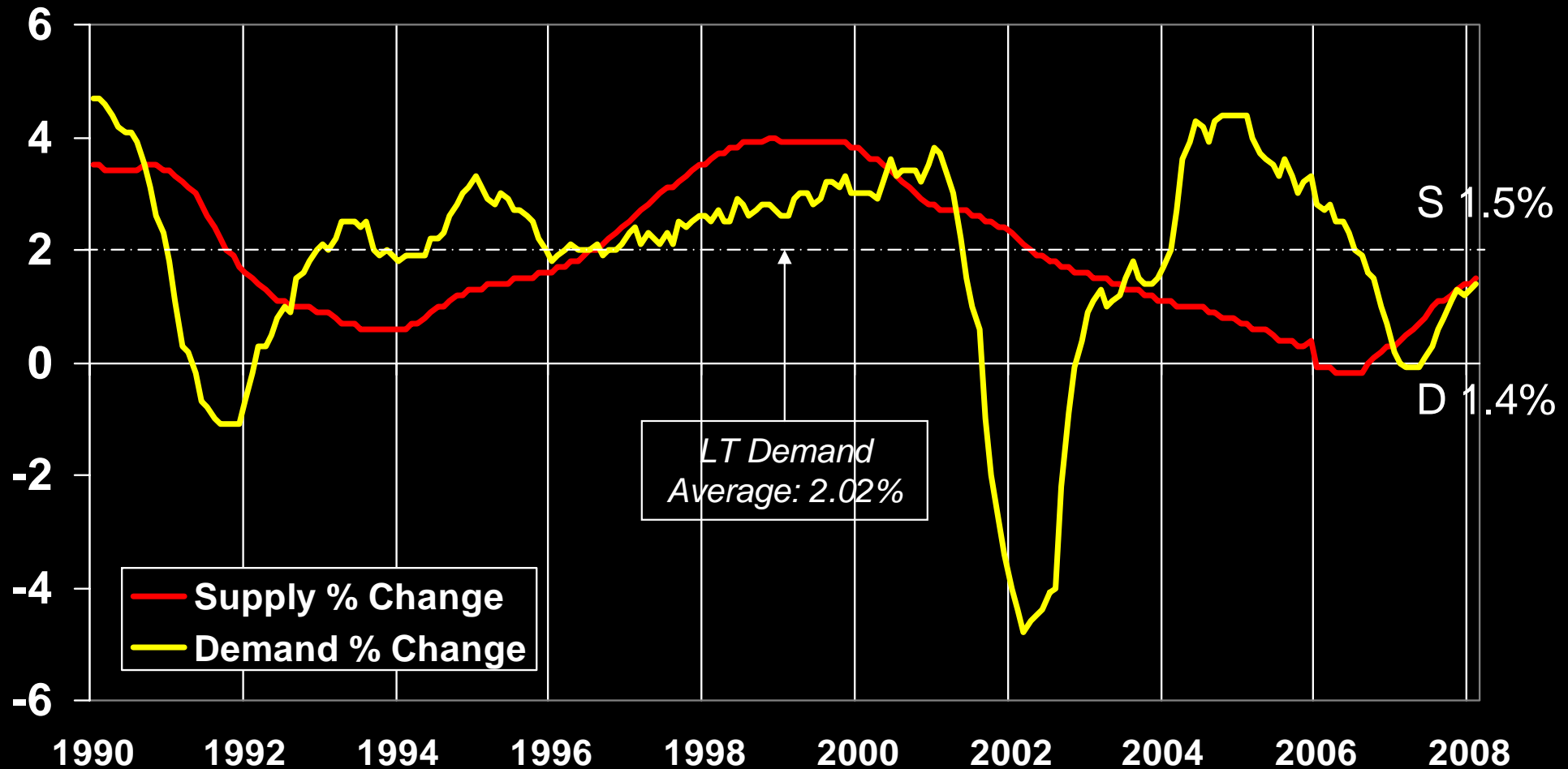
Client Groups Include:

- Indep Operators / Chains / Owners / Mgmt Companies
- Real Estate Investors / Builders / Buyers
- Wall Street Firms
- CVBs / DMOs / Local, State and Regional Tourism Offices
- Consultants, Advisors, Appraisers, Banks
- US Government
- Media
- Universities

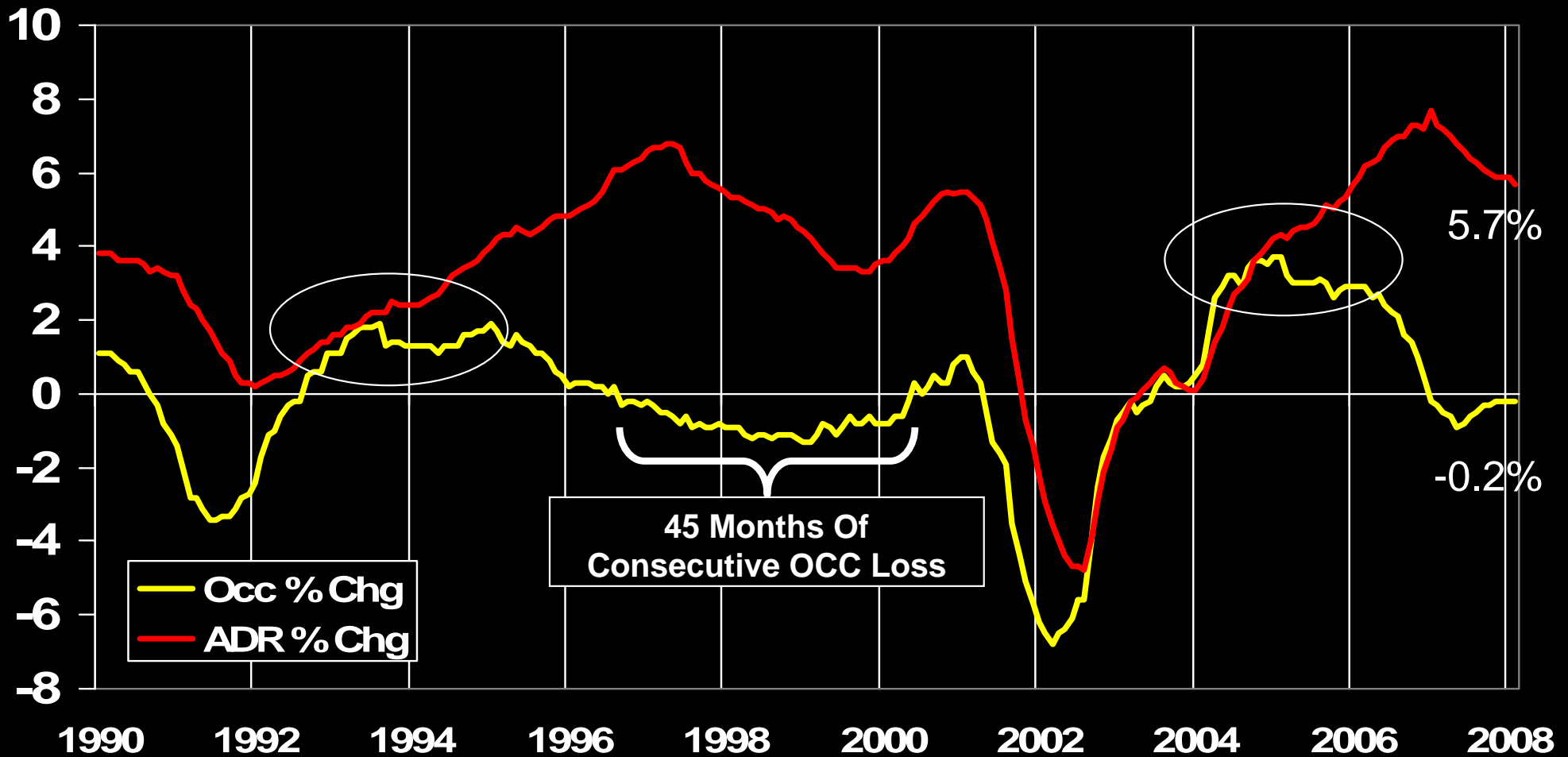
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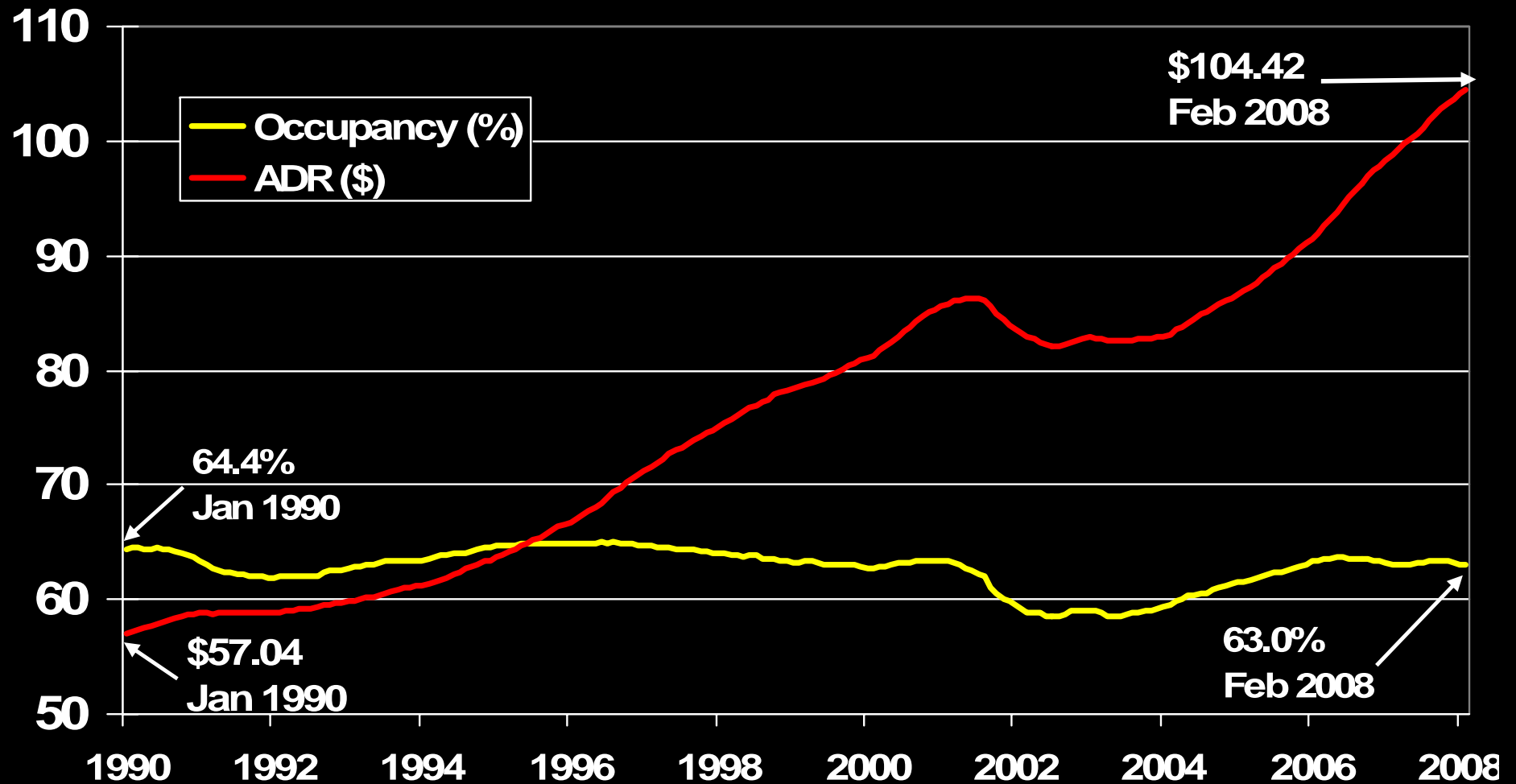
Total United States Room Supply/Demand Percent Change Twelve Month Moving Average – 1990 to February 2008



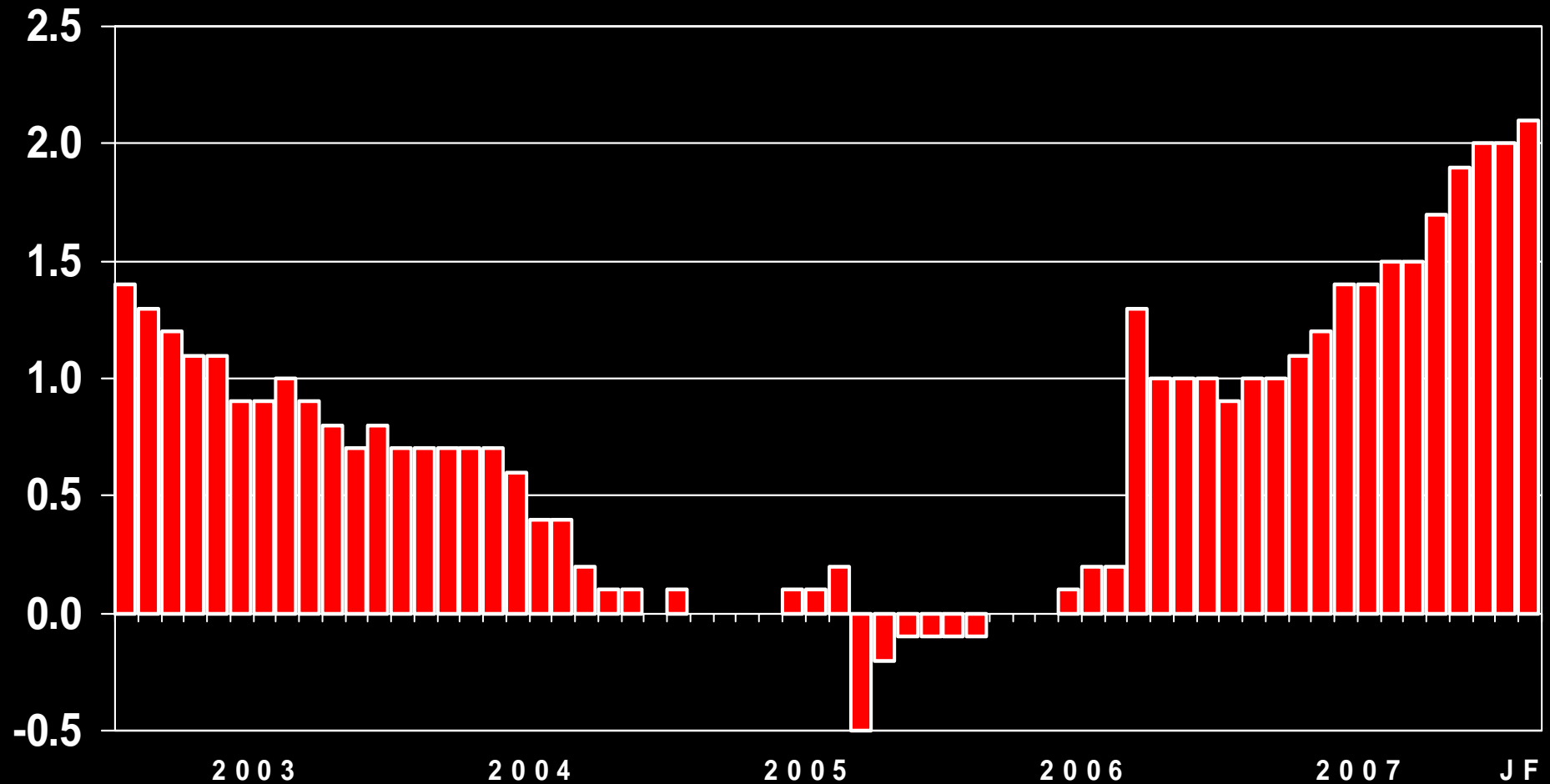
Total United States Occupancy/ADR Percent Change Twelve Month Moving Average – 1990 to February 2008



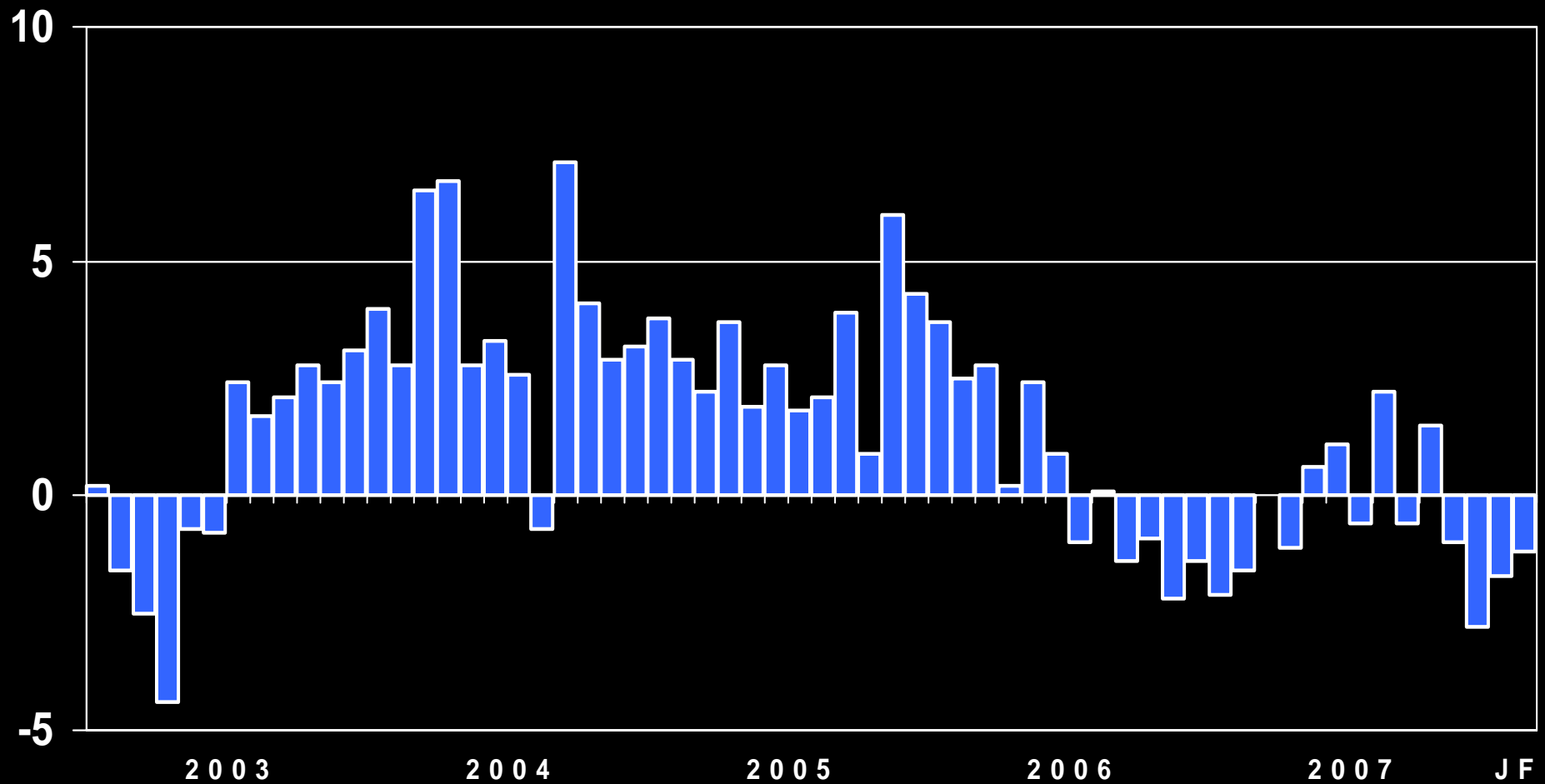
Total United States Absolute Occupancy and ADR Twelve Month Moving Average – 1990 to February 2008



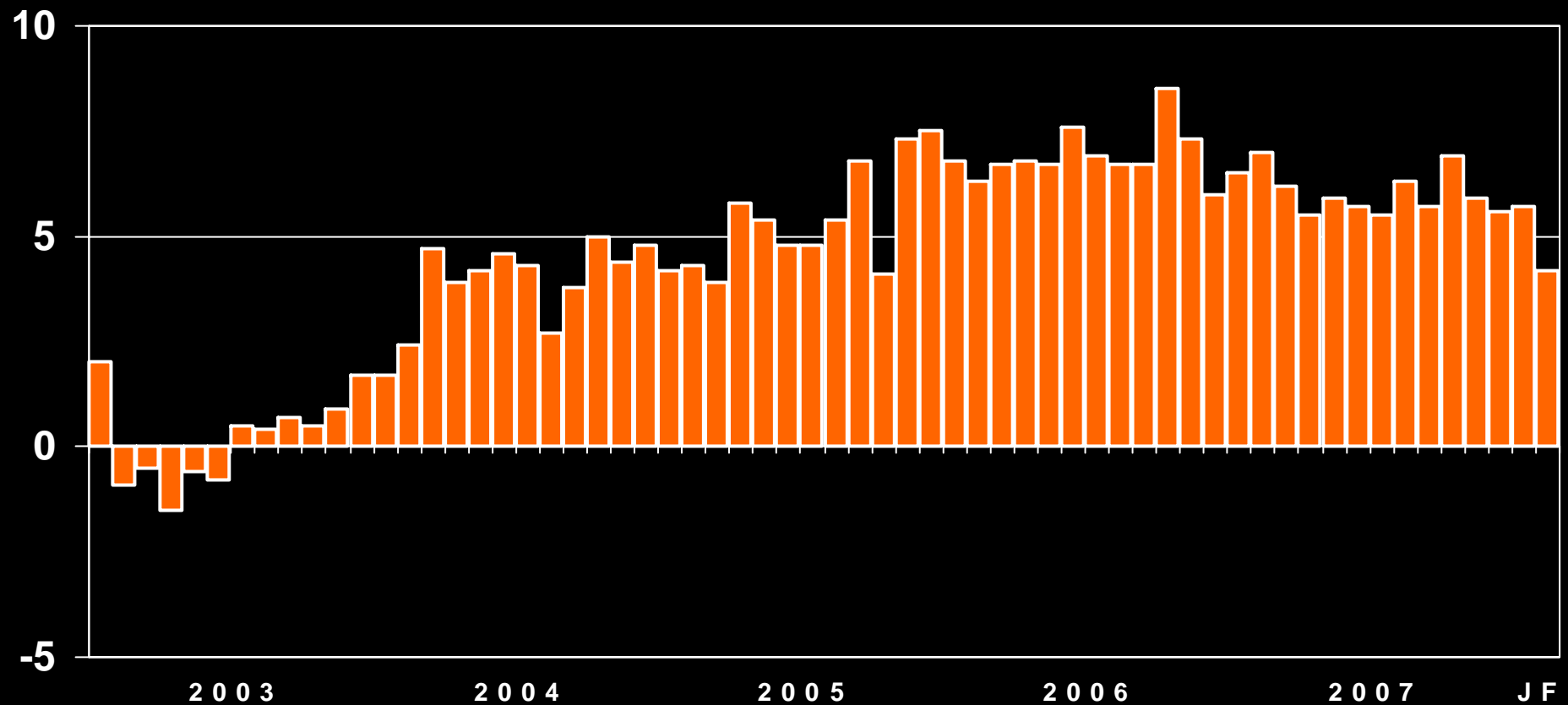
Total United States Room Supply Percent Change Jan 2003 – February 2008



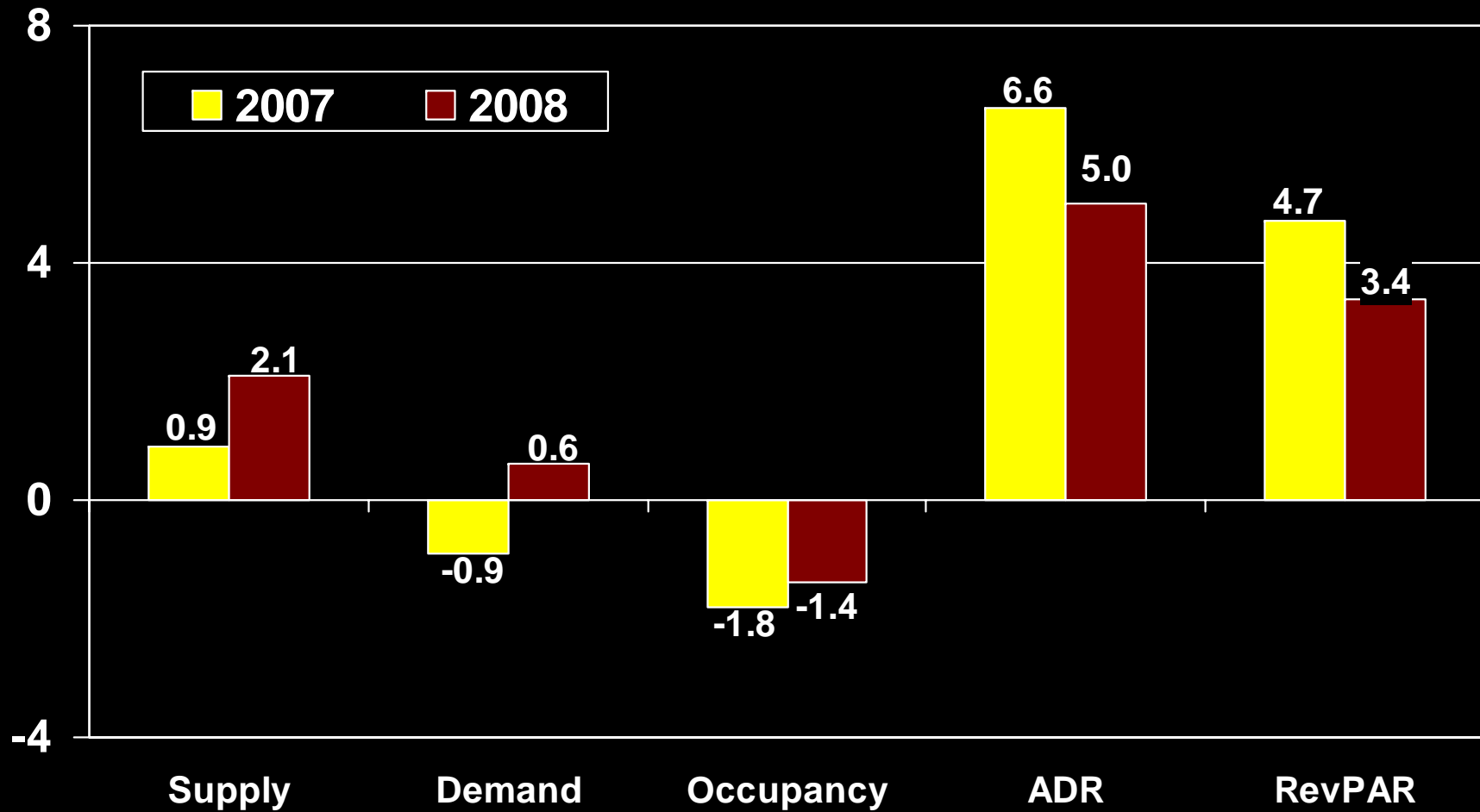
Total United States Occupancy Percent Change Jan 2003 – February 2008



Total United States Room Rate Percent Change Jan 2003 – February 2008



Total United States Key Performance Indicators Percent Change February YTD

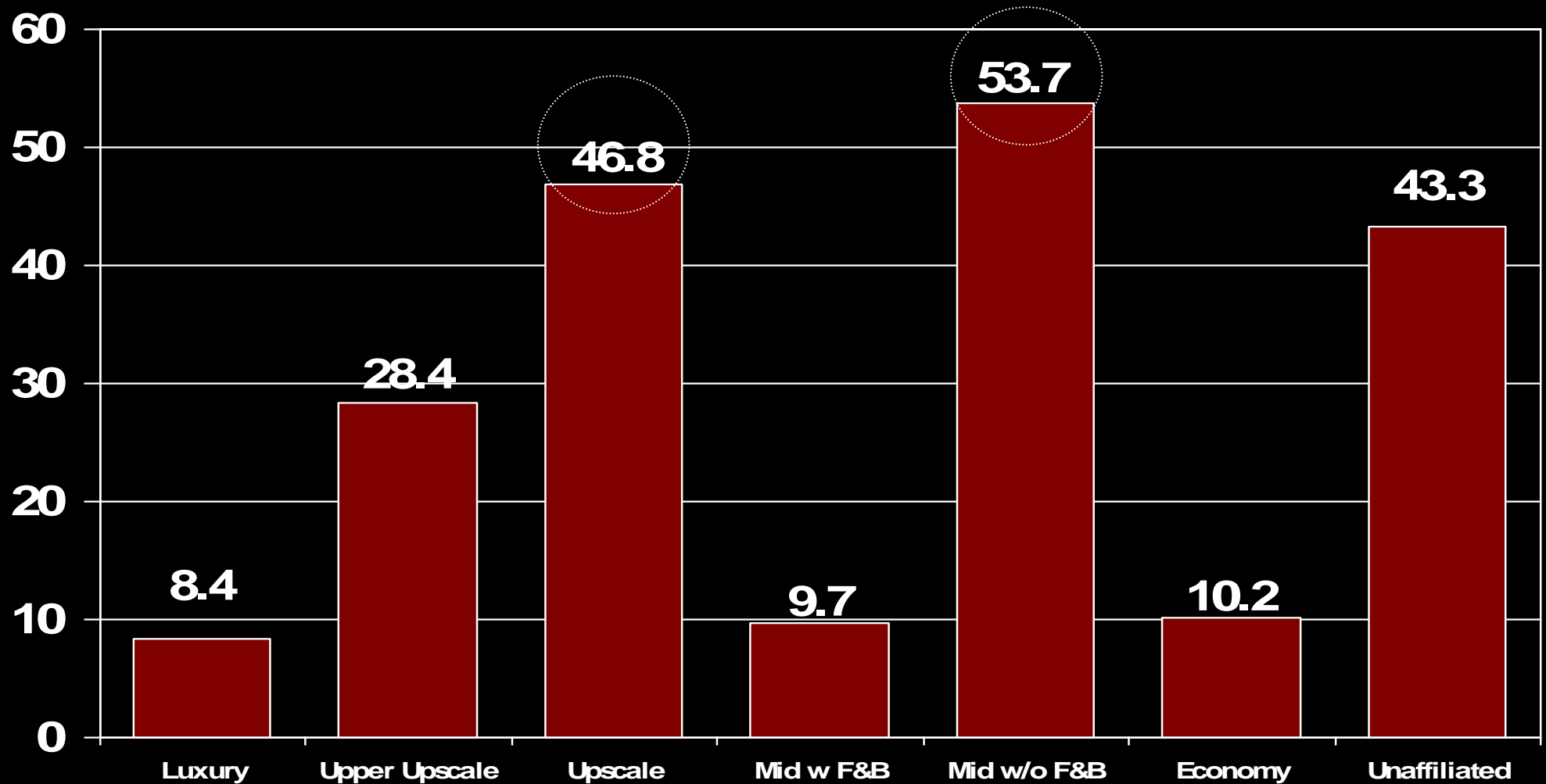


Total United States
Active Development Pipeline - Rooms
Change From Last Year

<u>Phase</u>	<u>February 2008</u>	<u>February 2007</u>	<u>Difference</u>	<u>% Change</u>
In Construction	198,244	171,413	26,831	15.7%
Final Planning	109,311	54,172	55,139	101.8%
Planning	341,327	316,138	25,189	8.0%
Active Pipeline	648,882	541,723	107,159	19.8%
Pre-Planning	131,128	82,284	48,844	59.4%
Total	780,010	624,007	156,003	25.0%

Source: STR / TWR / Dodge Construction Pipeline

Total United States Rooms In Construction by Scale – In Thousands January 2008

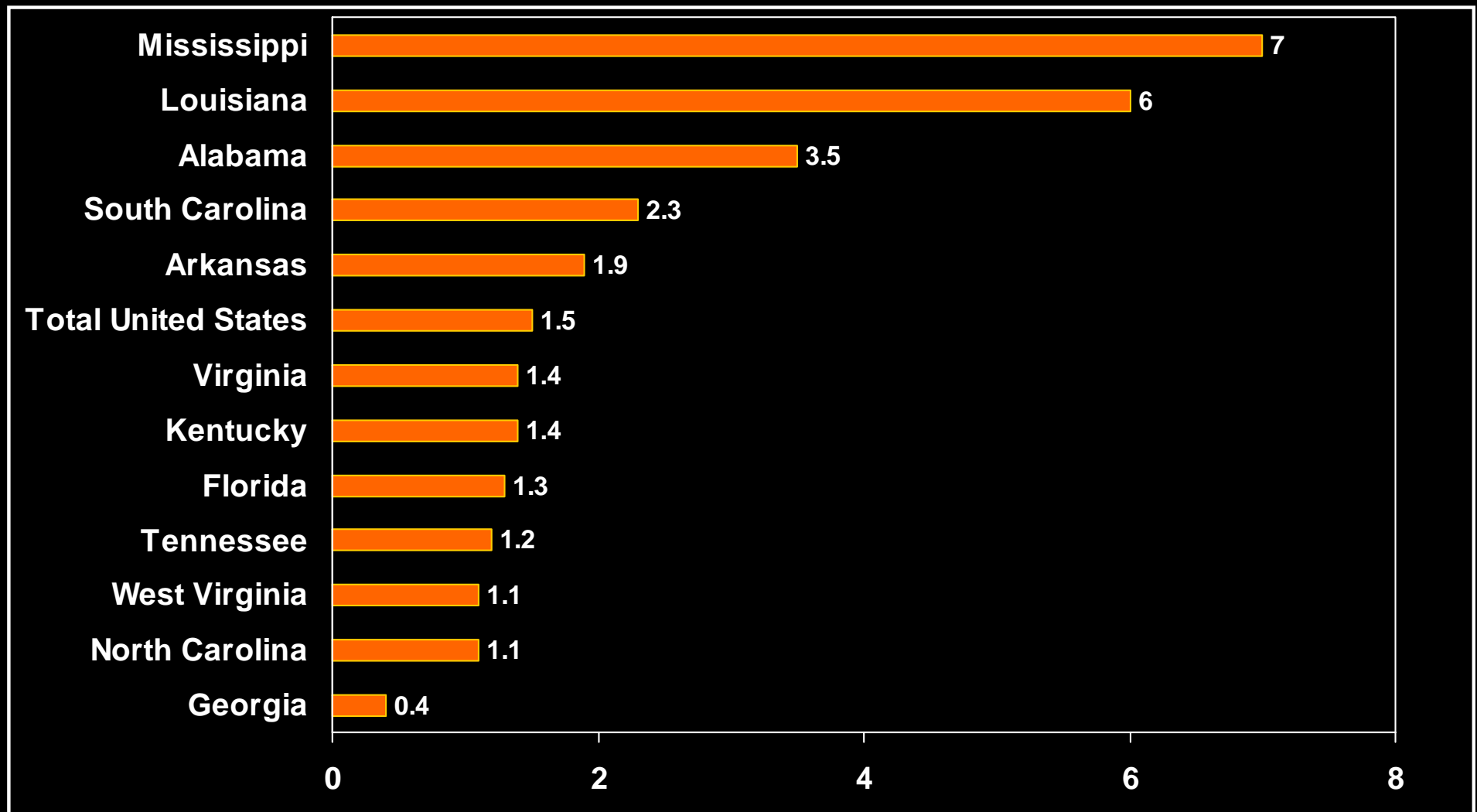


Source: STR / TWR / Dodge Construction Pipeline

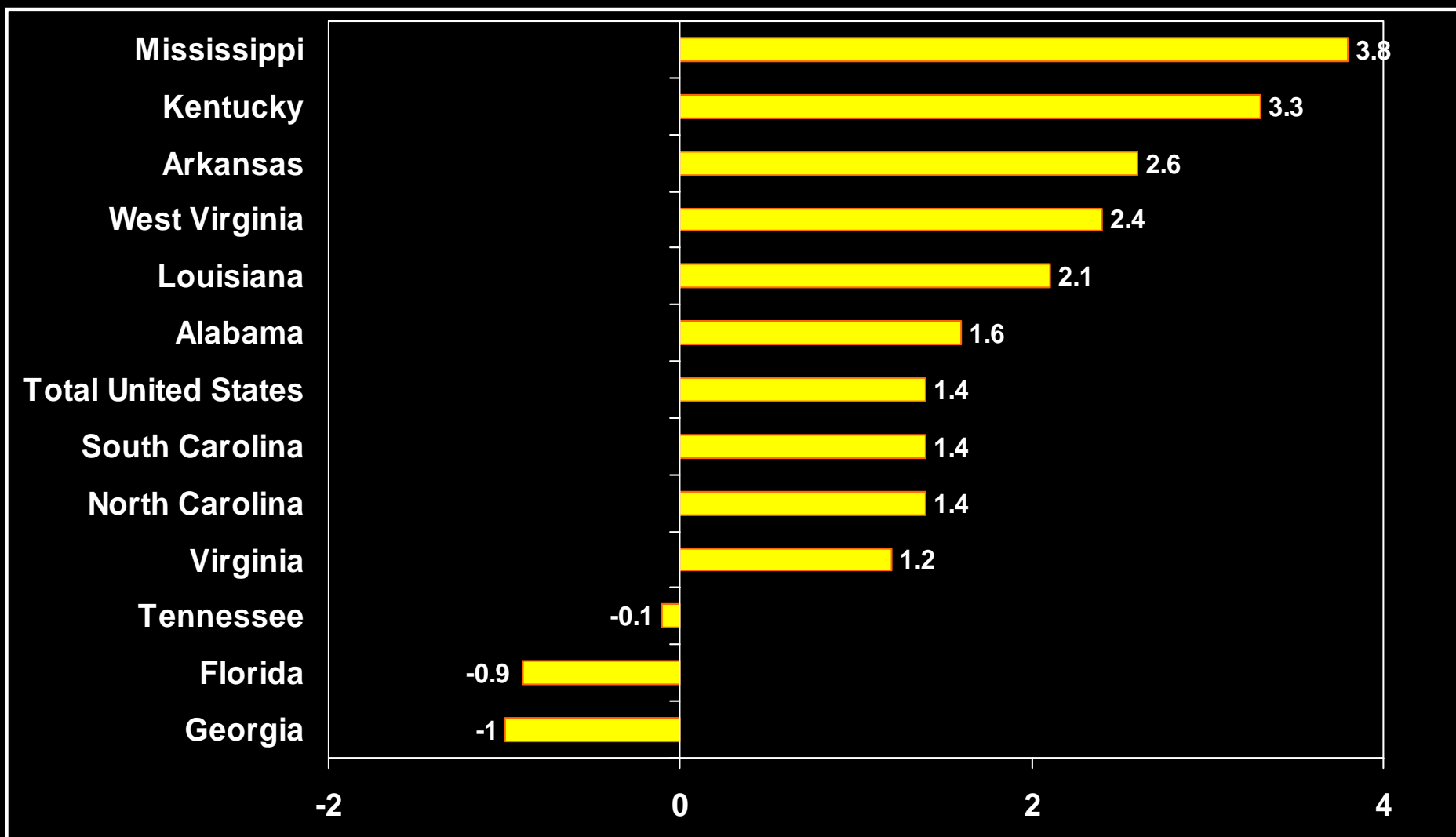
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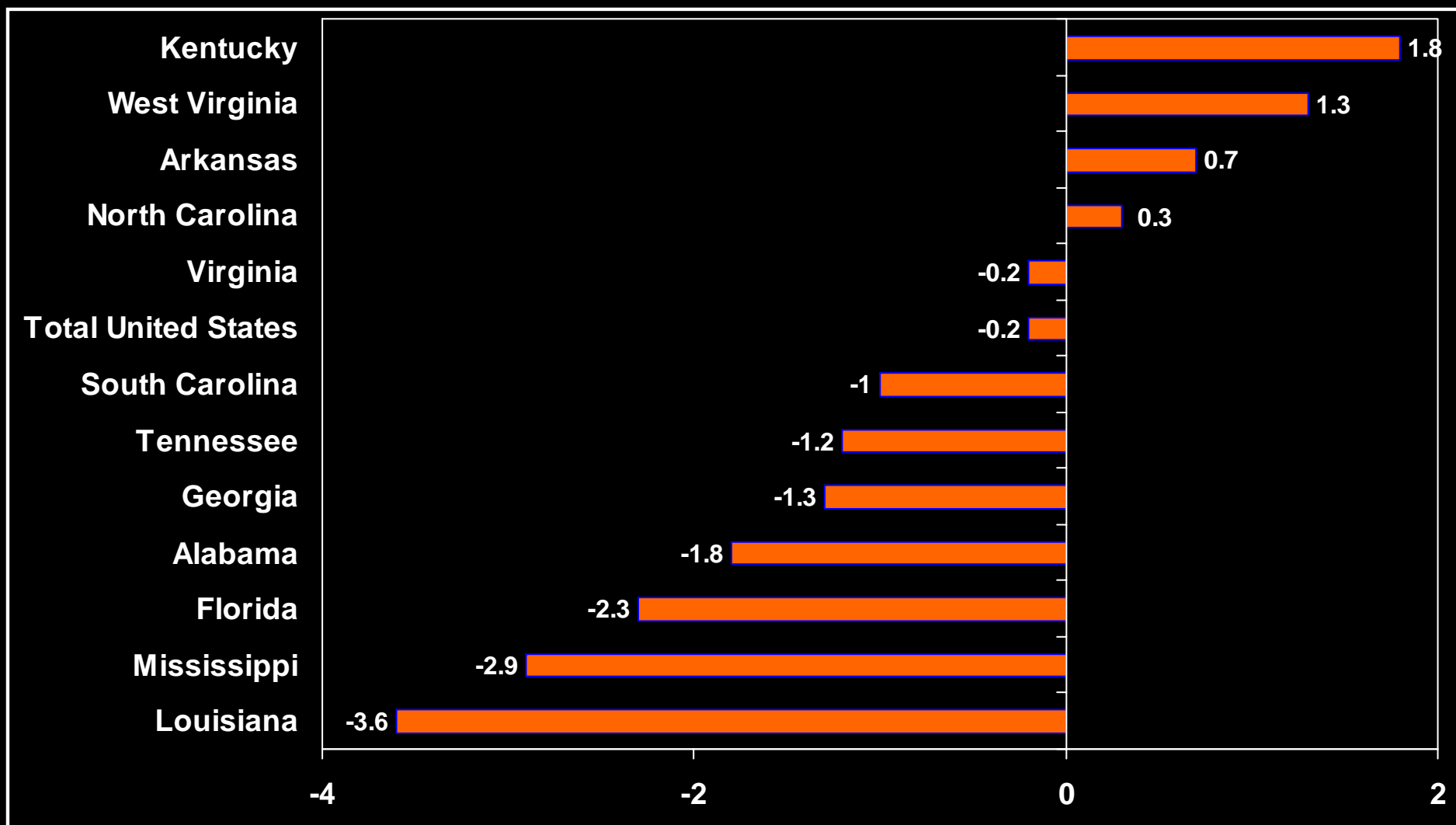
Southeast States Room Supply Percent Change 12-Months Ending February 2008



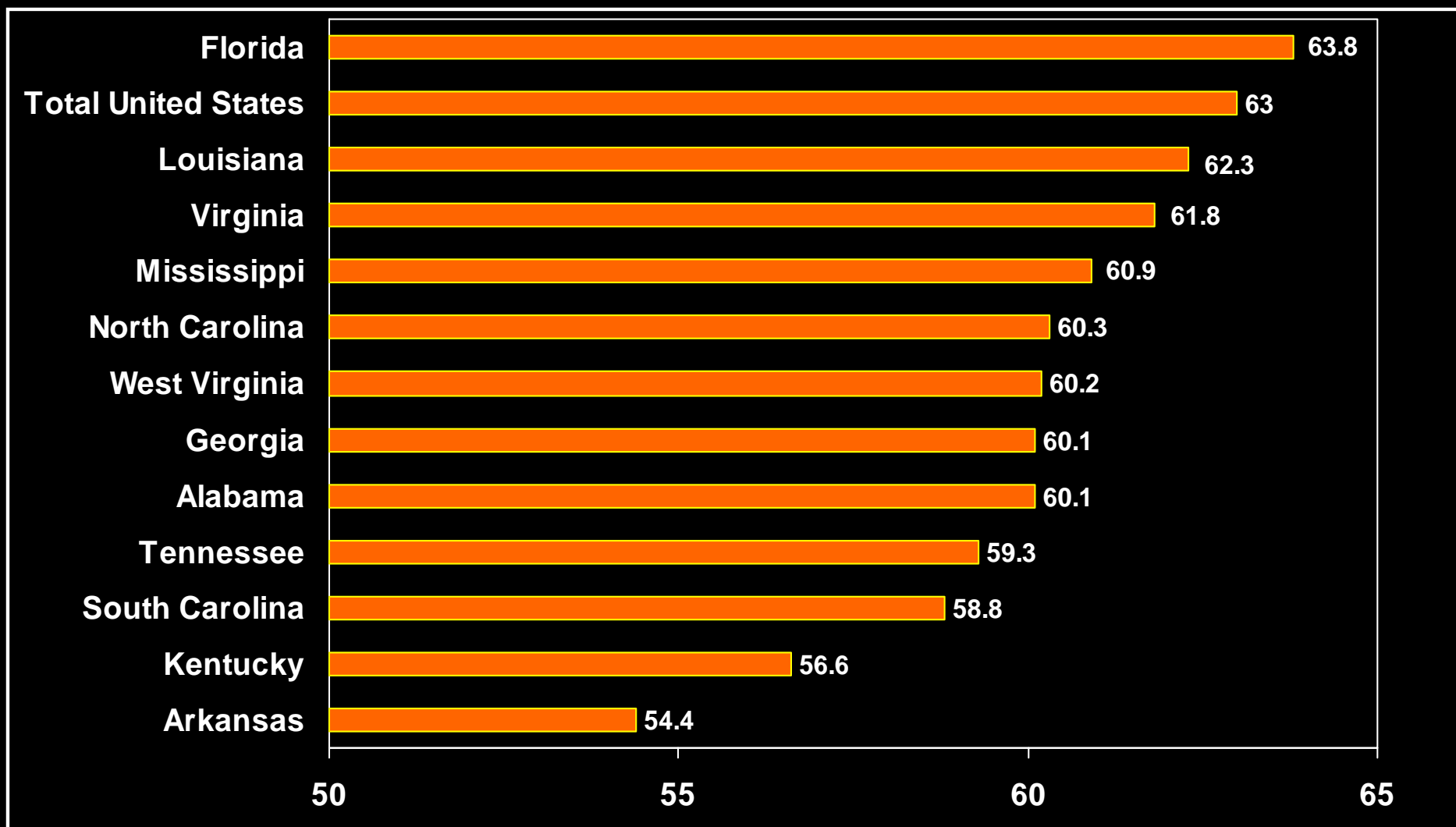
Southeast States Room Demand Percent Change 12-Months Ending February 2008



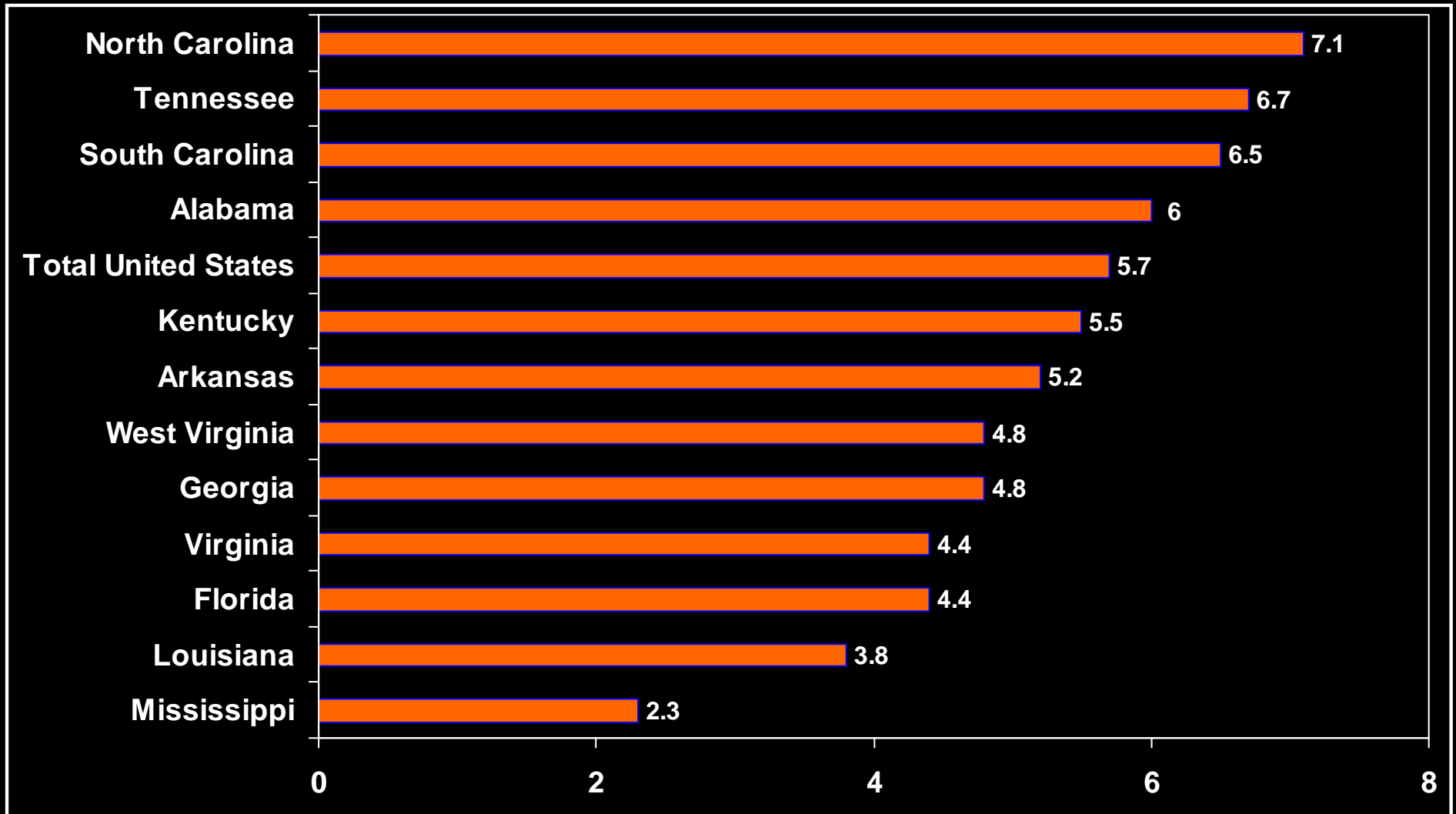
Southeast States Occupancy Percent Change 12-Months Ending February 2008



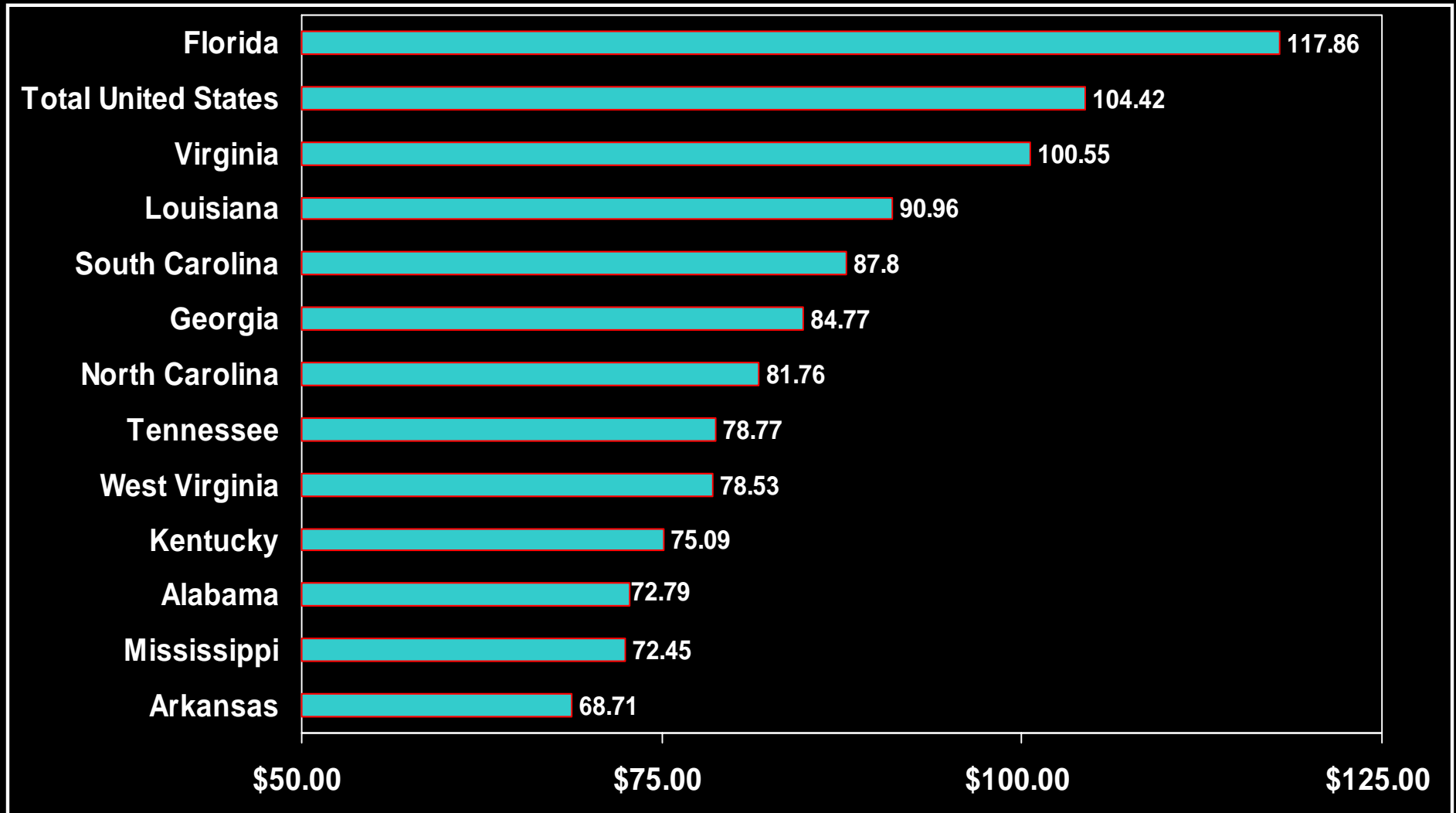
Southeast States Occupancy Percent 12-Months Ending February 2008



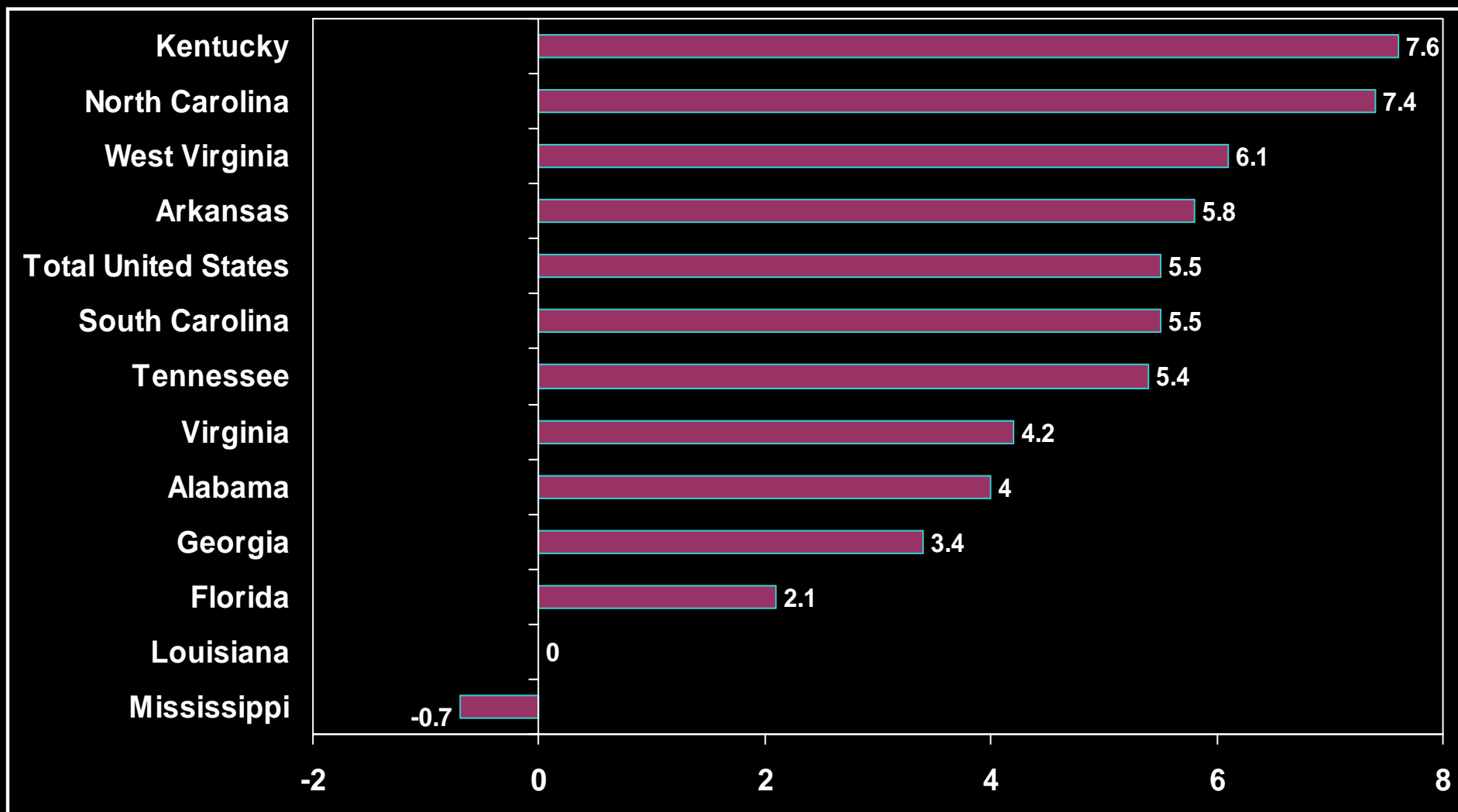
Southeast States ADR Percent Change 12-Months Ending February 2008



Southeast States Average Daily Rate (\$) 12-Months Ending February 2008

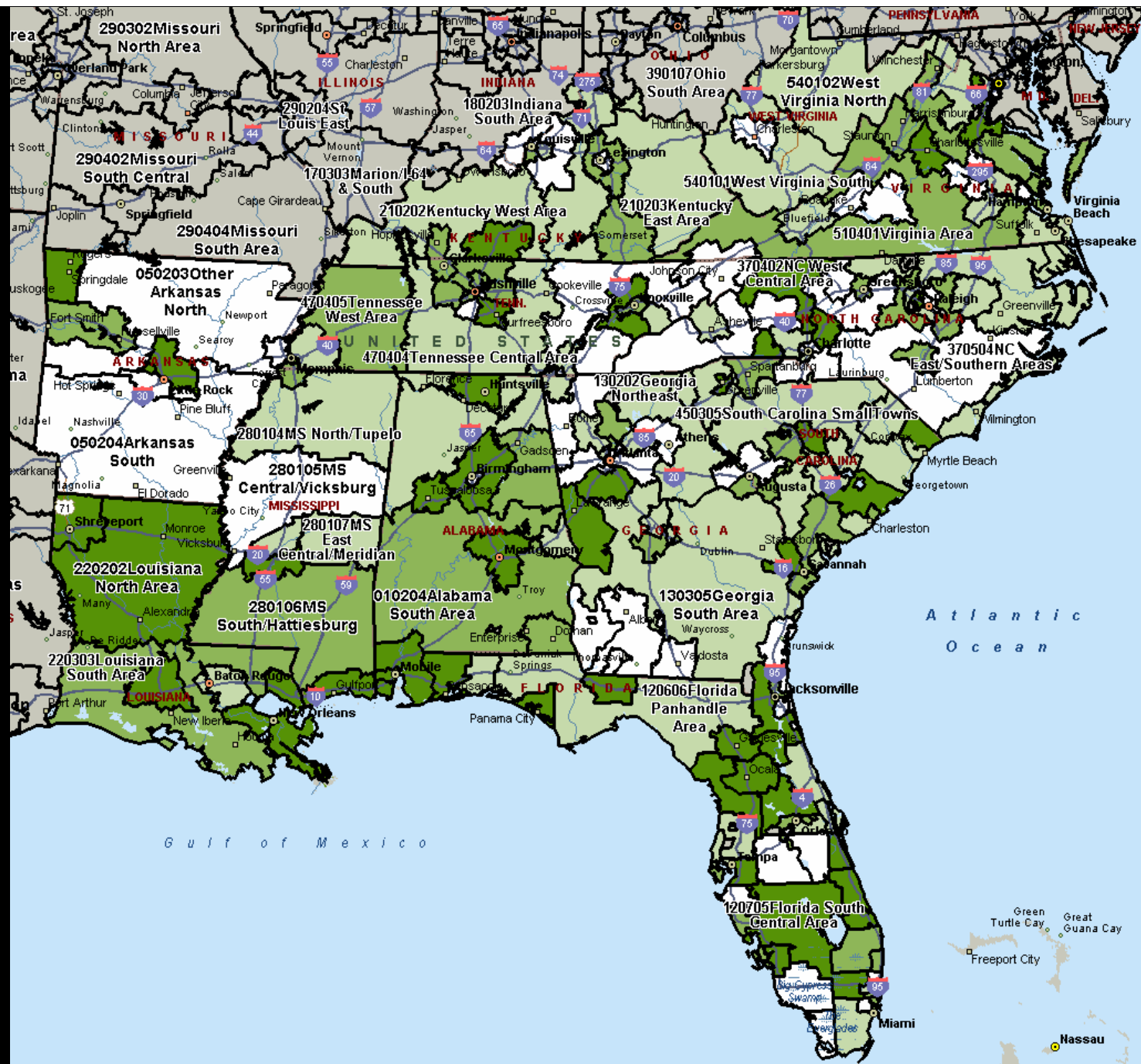


Southeast States RevPAR Percent Change 12-Months Ending February 2008



12-Month Ending February 2008 vs. 2007 Room Supply Change

-10 to 0%
0.1 to 1.9%
2.0 to 3.9%
4.0 to 35%





12-Month Ending February 2008 vs. 2007 Occupancy Change

3.0 to 10%

0.1 to 2.9%

-2.9 to 0.0%

-15 to -3.0%

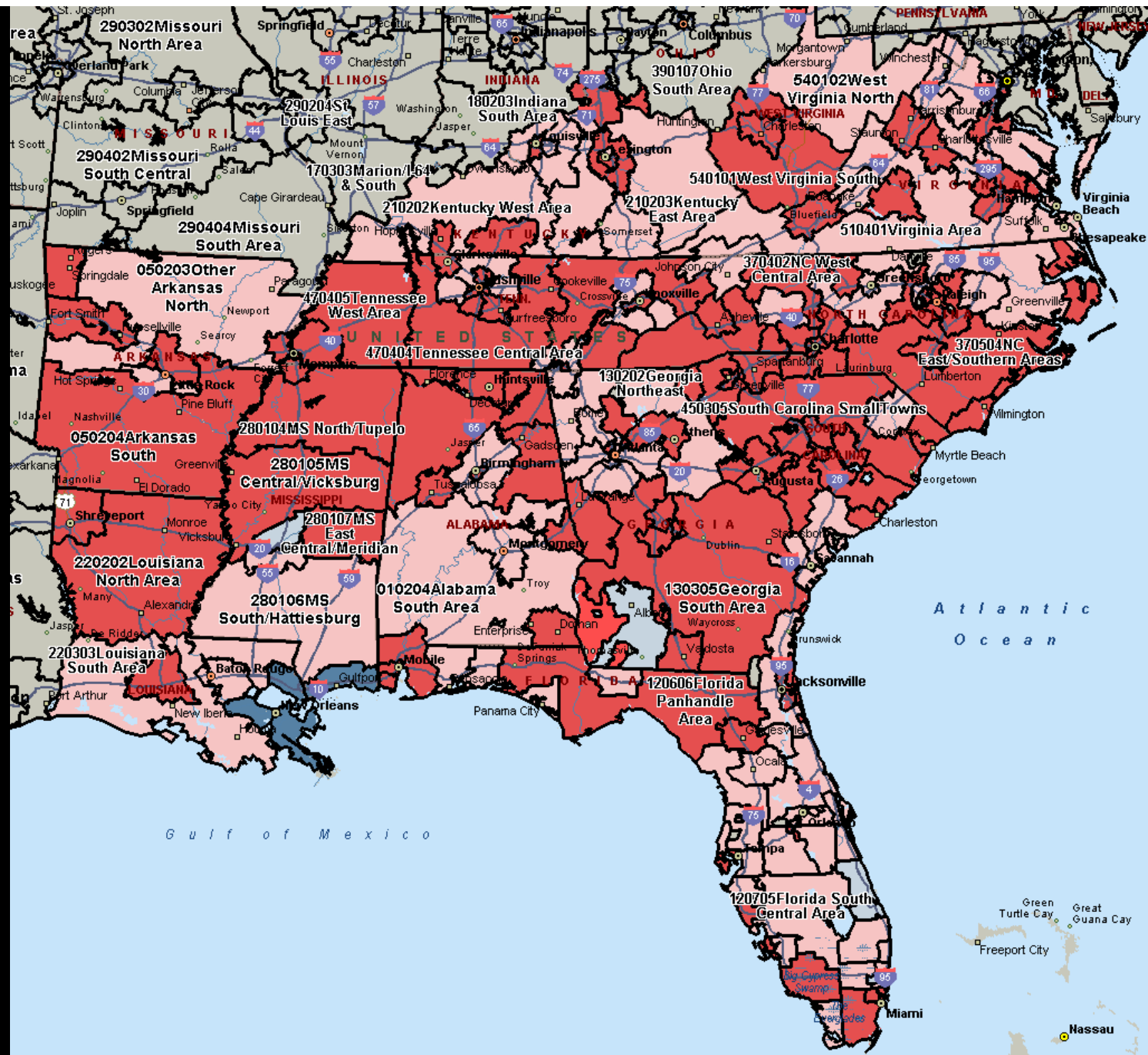
12-Month Ending February 2008 vs. 2007 ADR Change

5.0 to 20%

0.1 to 4.9%

-4.9 to 0.0%

-15 to -5.0%



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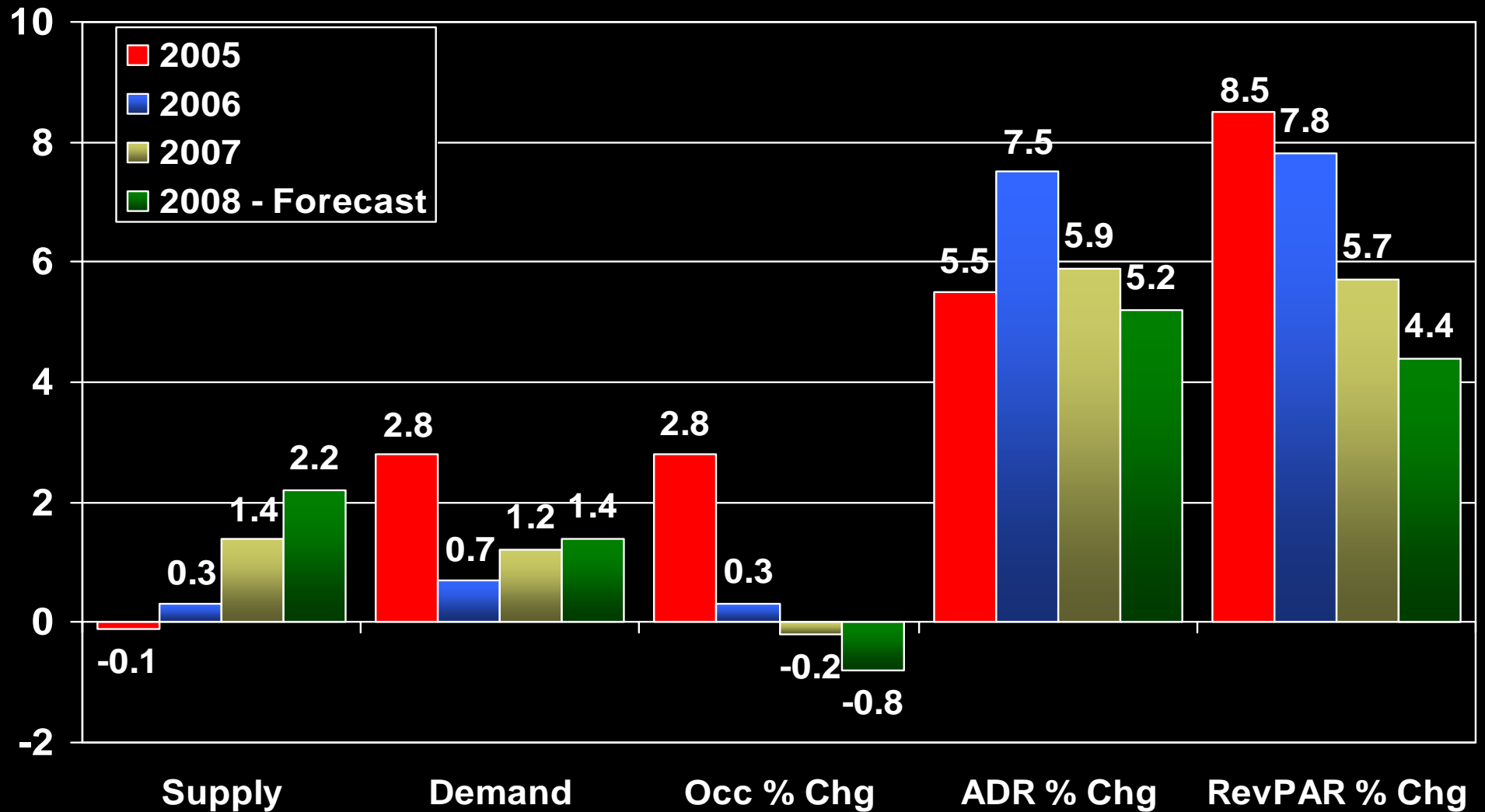
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U.S. Economic Outlook

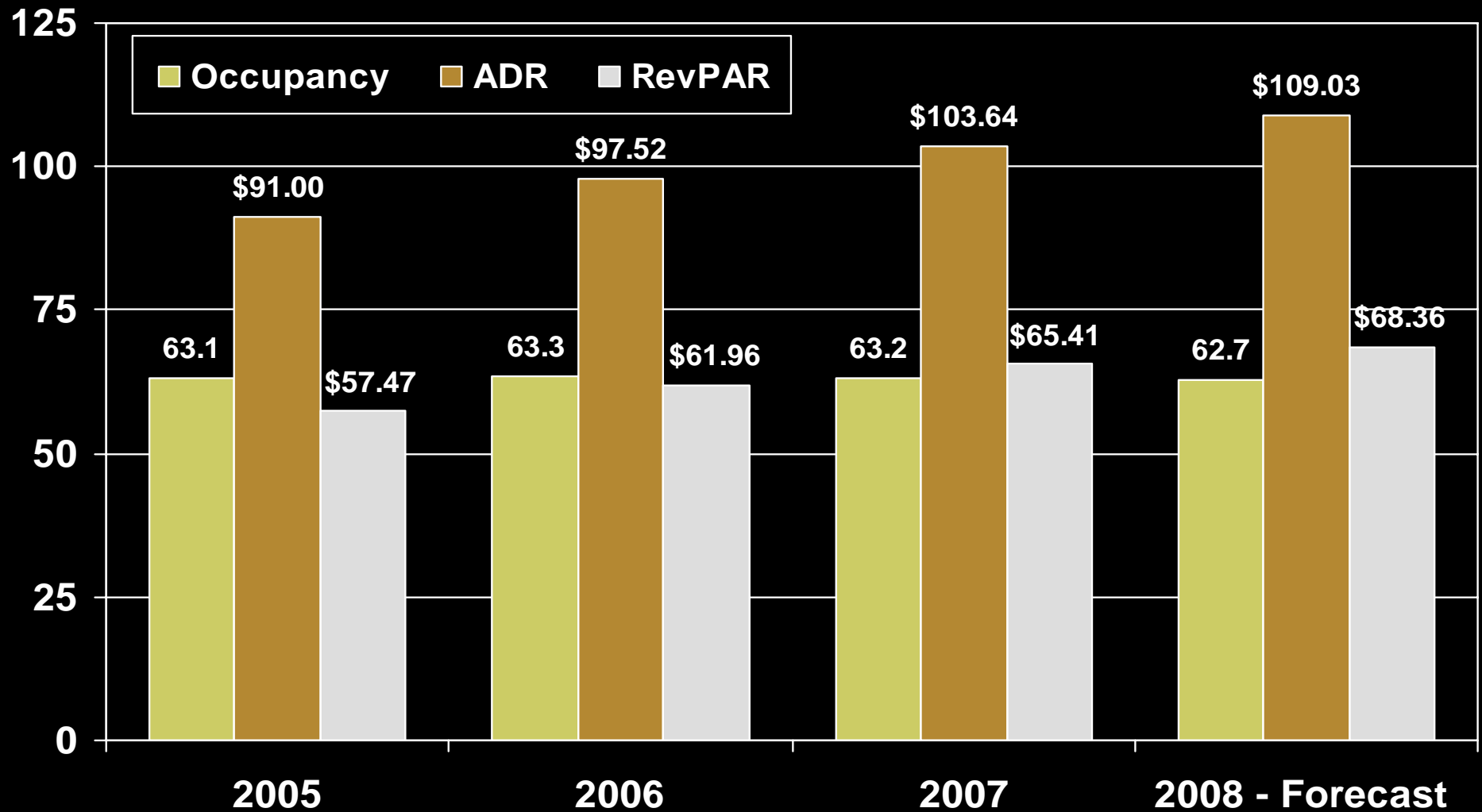
Blue Chip Economic Indicators – March 2008

	<u>2007</u>	<u>2008F</u>	<u>2009F</u>
Real GDP	+2.2%	+1.5%	+2.3%
CPI	+2.8%	+3.4%	+2.4%
Corporate Profits	+3.9%	-1.6%	+6.0%
Disp Personal Income	+3.2%	+2.1%	+2.3%
Unemployment Rate	4.6%	5.3%	5.4%

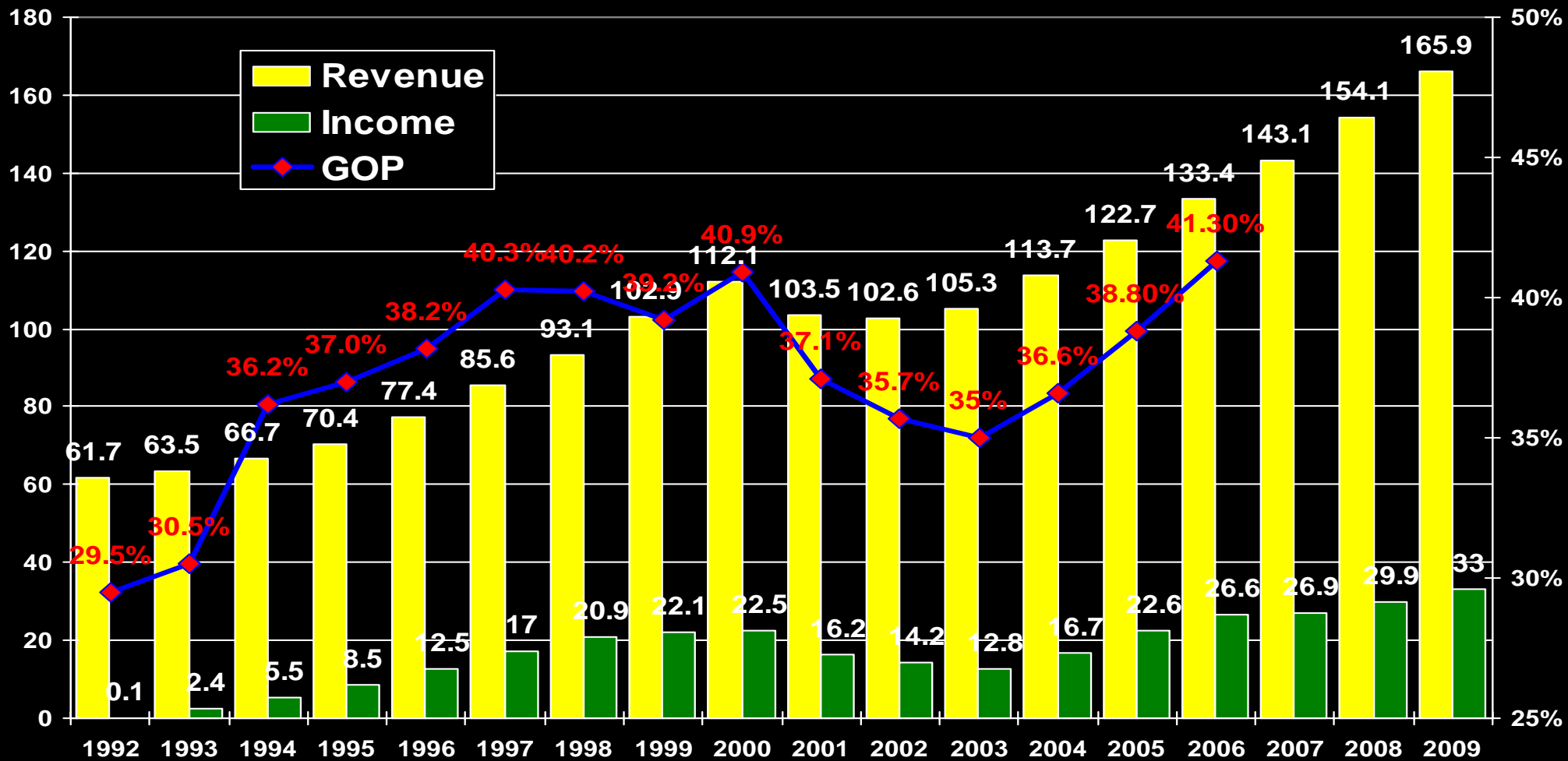
Total United States Industry Forecast



Total United States Industry Forecast



Total United States Estimated Revenue and Profitability Years 1992 - 2006



Source: PWC 2007, 2008 & 2009 Estimates

Lodging Industry Outlook Summary

- Supply Growth Accelerating – Mitigating Effects Evident
- Effect/Severity of potential slowdown will be segment specific
- Demand Pressure/Price Sensitivity different than last downturn
- Primary Markets will weather any storm better than previous cycles
- Lower priced segments may feel greater impact
- Economic Uncertainty/Election Year

Questions?

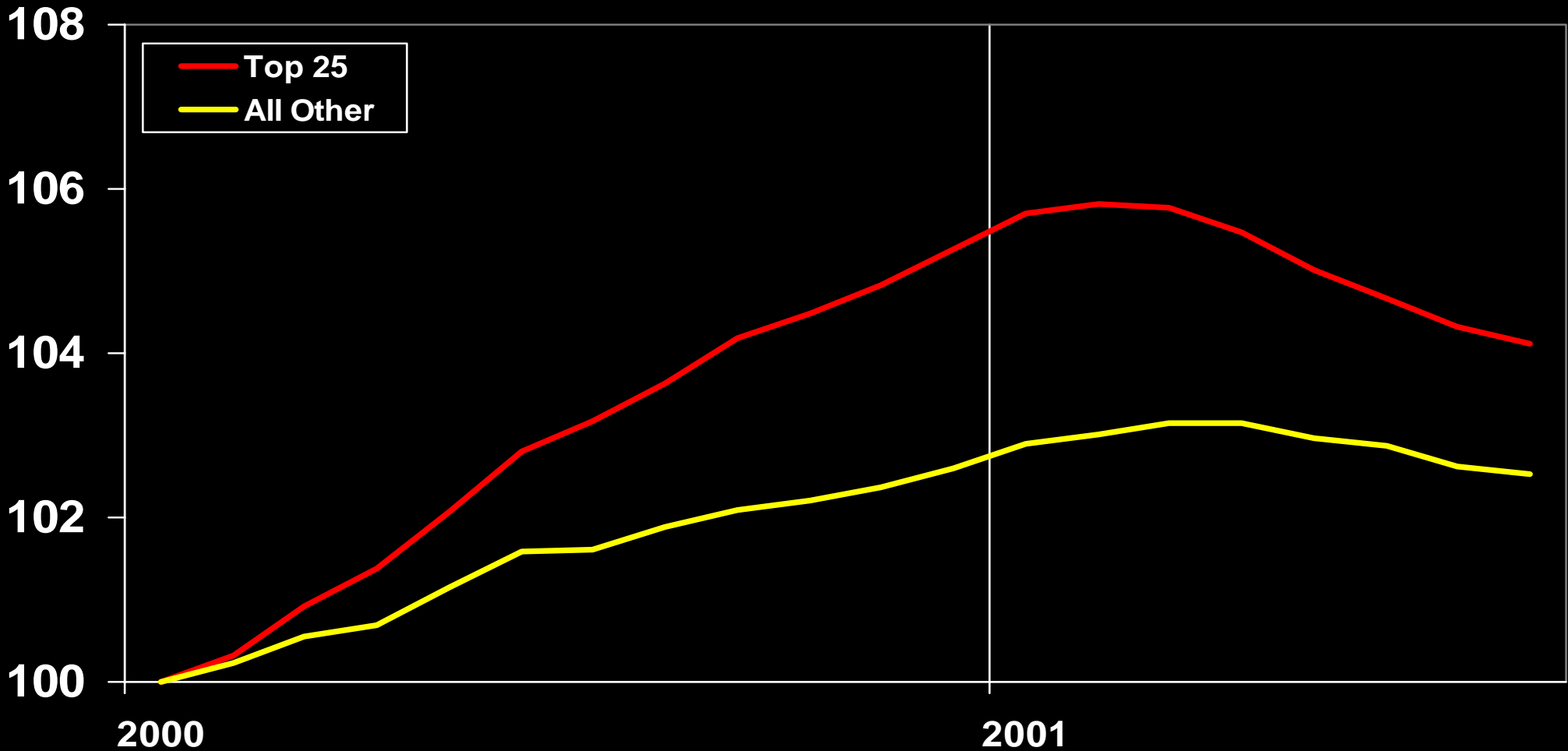
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Top 25 Markets vs. All Other Markets

12 Month Moving Average Demand Index (Jan 2000 = 100)

January 2000 – August 2001

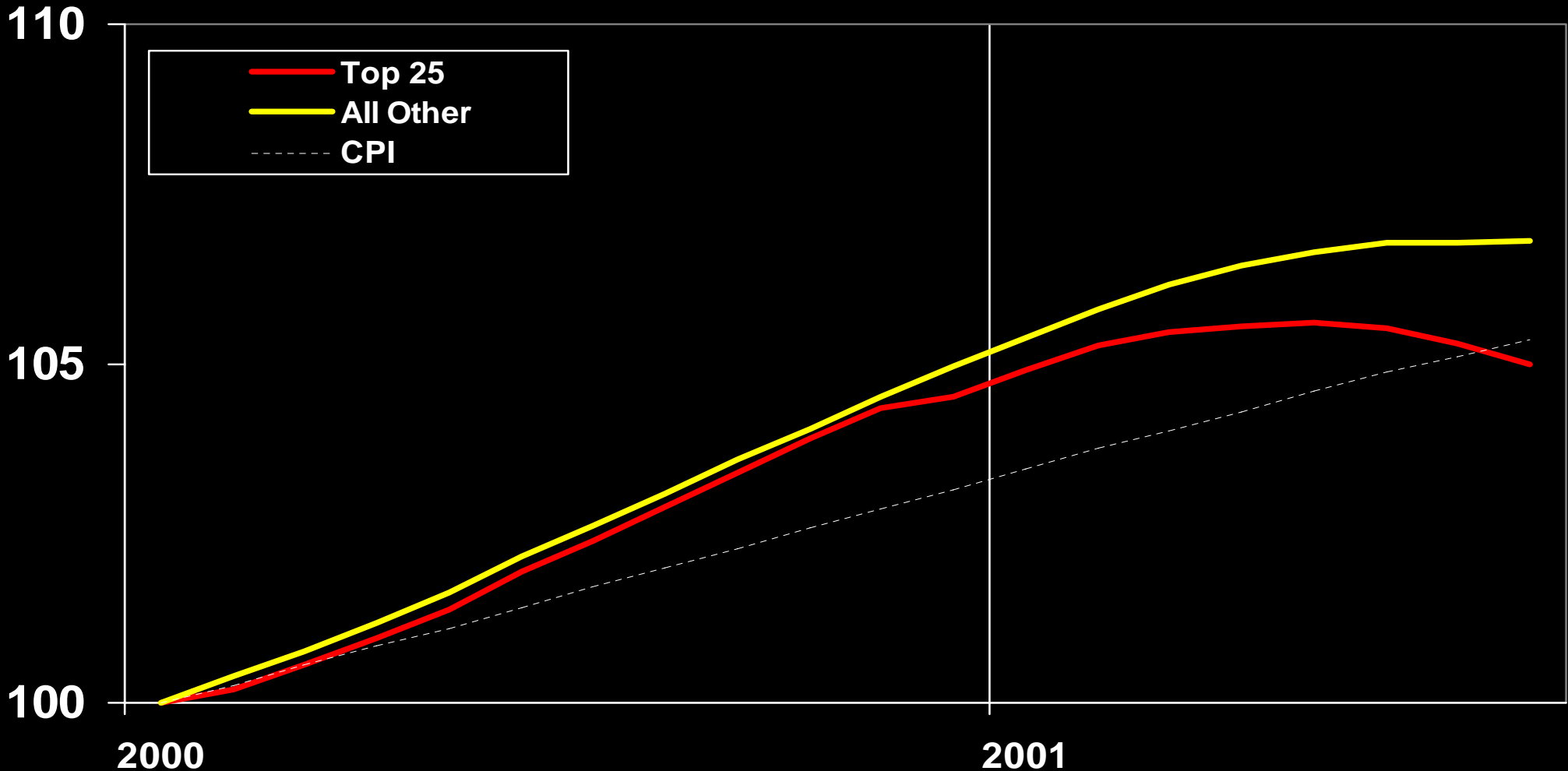


Then: Visible Drop in Demand in Top 25 Markets

Top 25 Markets vs. All Other Markets

12 Month Moving Average - ADR Index (Jan 2000 = 100)

January 2000 – August 2001

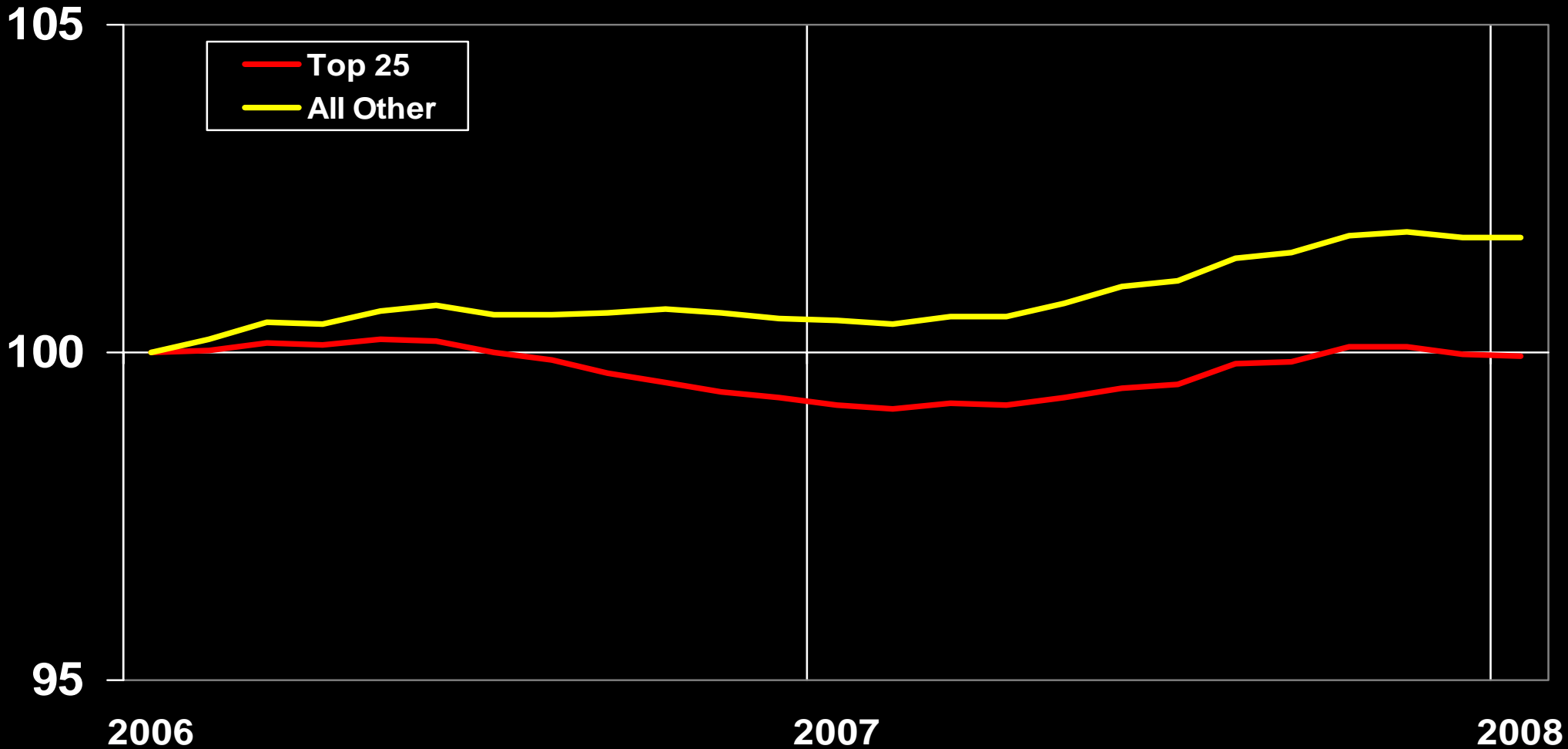


Then: Visible Drop in ADR in Top 25 Markets

Top 25 Markets vs. All Other Markets

12 Month Moving Average - Demand Index (Jan 2006 = 100)

January 2006 – January 2008



Now: Slight Drop in Demand for Top 25 Markets

Top 25 Markets vs. All Other Markets

12 Month Moving Average - ADR Index (Jan 2006 = 100)

January 2006 – January 2008

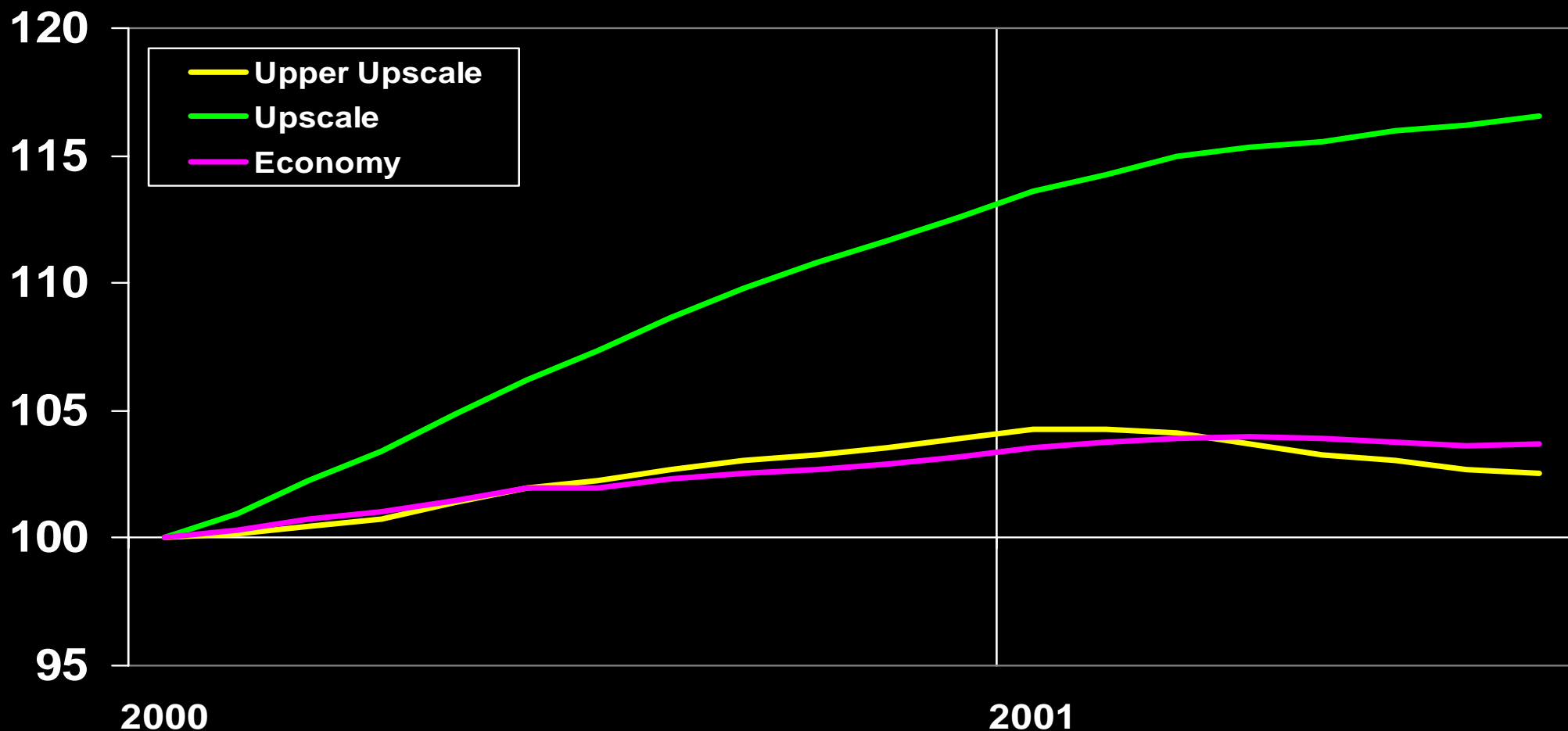


Now: ADR Remains Strong Across The Board

Selected Chain Scales

12 Month Moving Average - Demand Index (Jan 2000 = 100)

January 2000 – August 2001

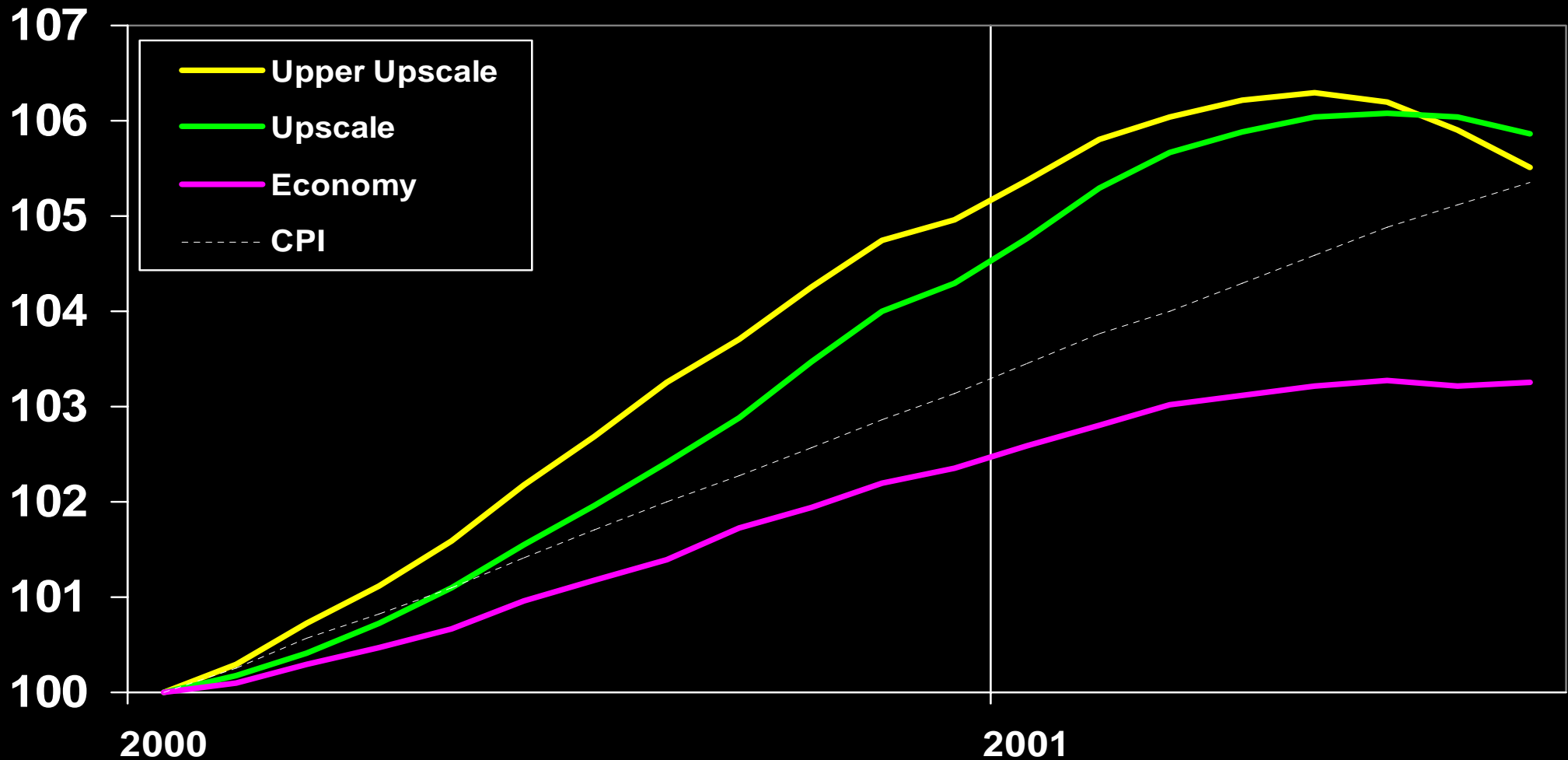


Then: Visible Drop in Demand in UU Scale – “Top-Down Recession”

Selected Chain Scales

12 Month Moving Average - ADR Index (Jan 2000 = 100)

January 2000 – August 2001

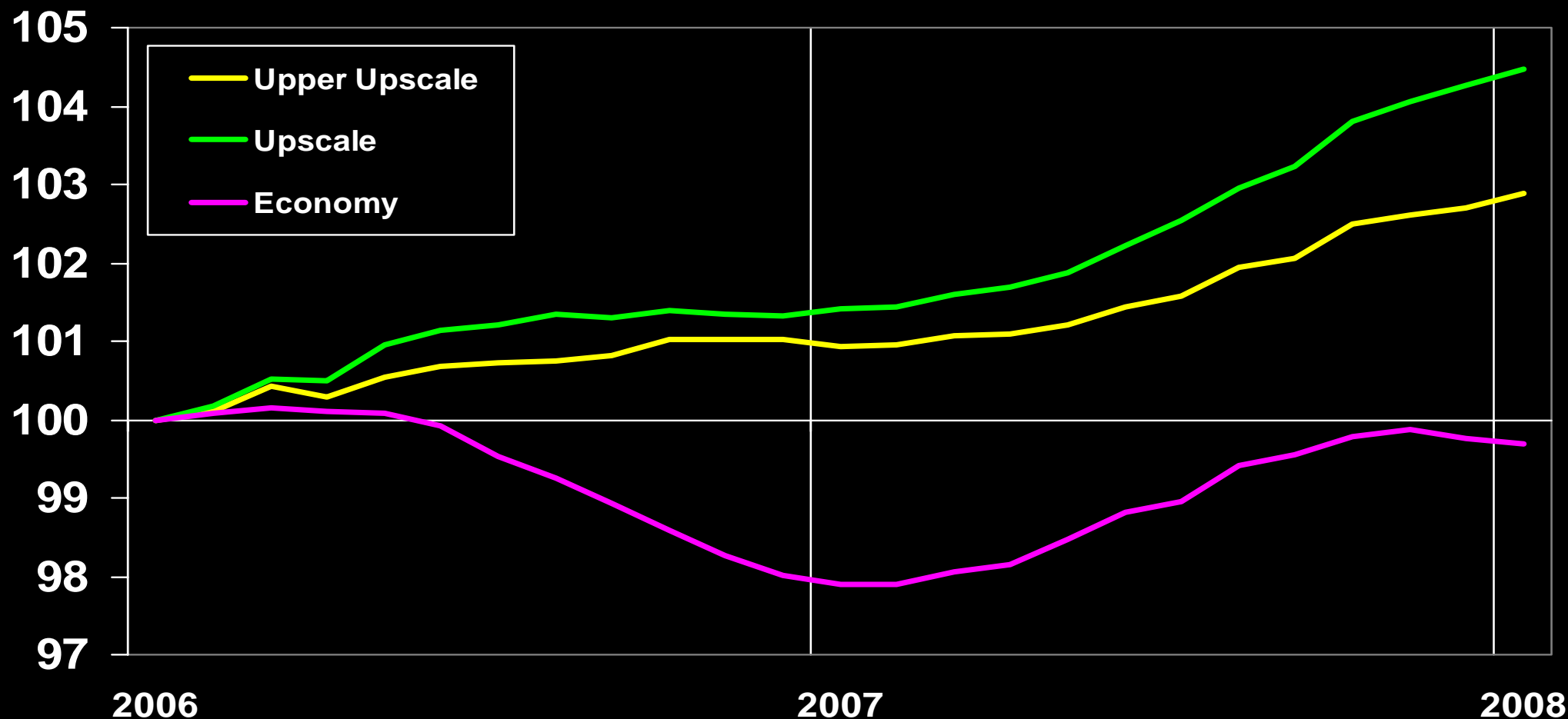


Then: Visible Drop in ADR in Higher End Scales

Selected Chain Scales

12 Month Moving Average Demand Index (Jan 2006 = 100)

January 2006 – January 2008



Now: No Slowing In Demand For Upper End – “Bottom Up Recession?”

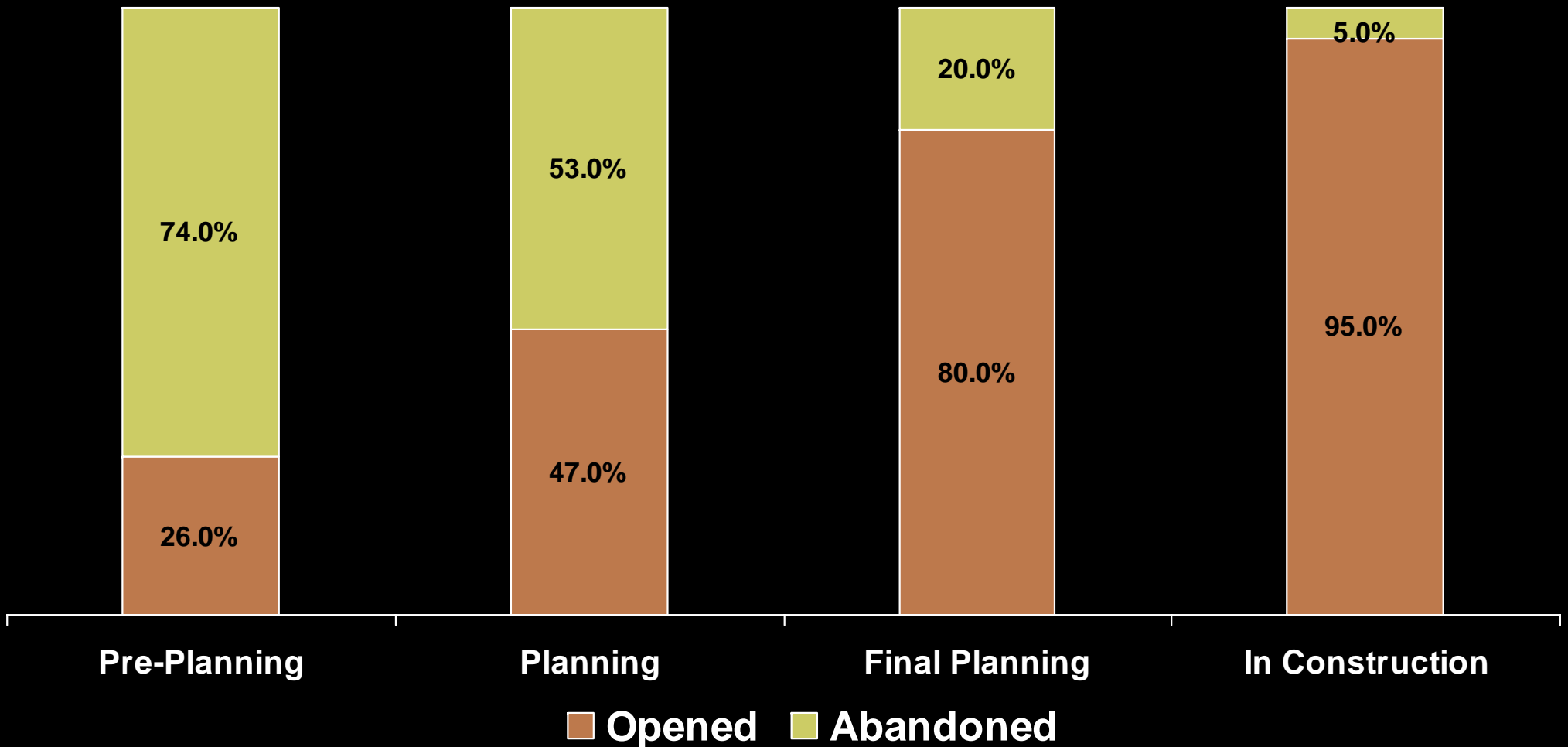
Selected Chain Scales

12 Month Moving Average - ADR Index (Jan 2006 = 100)

January 2006 – January 2008



Pipeline Attrition Rates



Source: STR / TWR / Dodge Construction Pipeline